Q. Carolina Mills Inc.

PO Box 157 Maiden, NC 28650-0157 (828) 428-9911

February 9, 2021

Dear Shareholder:

We have completed the fourth quarter ending December 31, 2020.

Earnings for the quarter and YTD vs. the prior year are shown below. The results for Q-4, 2020 are primarily due to strong performance in our investment portfolio.

	Q-4, 2020	Q-4, 2019	YTD 2020	YTD 2019
Net income/(loss)	\$ 525,000	\$ (129,000)	\$ 370,000	\$ 164,000

• Comments on YTD 2020 results:

- Our investment portfolio of equities and other investments had a solid year, generating a return of over 17%.
- The Textile Division continues to experience soft demand with sales declining 20.5% year-to-date 2020 vs. 2019. Even with that sales decline, the Division managed to post a small profit for the year ended 2020.
- Our investment in Transportation Insight TopCo, L.P. (TI) finished 2020 with financial results that were equal to those achieved in 2019. Given the upheaval in the freight markets in the first half of 2020 due to COVID-19, I view 2020 as a success.
 - TI acquired Spend Management Experts, LLC on December 31, 2020. Spend Management Experts is a leading provider of parcel optimization, transportation management and e-commerce services helping companies optimize their parcel and e-commerce spend.

Carolina Mills experienced the loss of one of its long-term board members on November 30, 2020 with the death of Christine S. Abernethy. Christine had served on our Board for twenty-eight years, beginning in November 1992. She will be greatly missed.

As always, we appreciate your support.

Bryan E. Beal
President and CEO